

|                              |       |       |                                      |              |
|------------------------------|-------|-------|--------------------------------------|--------------|
| Wednesday,<br>December 10    |       |       |                                      |              |
| Location                     | Start | End   | Details                              | Sponsored By |
| Location TBA*                | 13:00 | 16:00 | Classified Briefing -<br>Invite Only |              |
| Lake Concord<br>Meeting Room | 15:00 | 17:00 | SFA National<br>Convention           |              |
| Hilton Orlando<br>Lobby      | 15:00 | 19:00 | Badge Pickup /<br>Sponsor Check-In   |              |
| Foyer 1                      | 17:00 | 19:00 | Spacepower Happy<br>Hour             |              |

*\*Indicates off-site event*

| Thursday, December 11                      |       |       |                                                                                                                                                       |                                                                                                                            |
|--------------------------------------------|-------|-------|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| Location                                   | Start | End   | Details                                                                                                                                               | Speakers                                                                                                                   |
| Main Stage                                 | 8:00  | 8:10  | Welcome + National Anthem                                                                                                                             | Bill Woolf, SFA                                                                                                            |
| Main Stage                                 | 8:10  | 8:30  | Keynote Address   U.S. Space Force Leadership                                                                                                         | TBA                                                                                                                        |
| Main Stage                                 | 8:30  | 8:55  | Keynote Address   Chief of Space Operations                                                                                                           | General B. Chance Saltzman, Chief of Space Operations, USSF                                                                |
| Main Stage                                 | 8:55  | 9:20  | Fireside Chat   Chief of Space Operations and First Command<br>    | General B. Chance Saltzman, Chief of Space Operations, USSF<br><br>Bill Liquori, First Command                             |
| Main Stage                                 | 9:25  | 9:40  | Threat Brief   U.S. Space Force                                                                                                                       | CMSgt Ron Lerch, USSF                                                                                                      |
| Guardian Nexus Stage<br>Powered by Redwire | 9:30  | 10:00 | Fireside Chat   The Next Era of Space Based Missile Defense<br>    | TBA                                                                                                                        |
| Main Stage                                 | 9:55  | 10:40 | Panel   Missile Warning Capabilities and America's Golden Dome<br> | Ricky Freeman, Amazon Kuiper<br><br>Lt Gen (ret) Dave Buck, BRPH<br><br>Jessica Kalmanson, Peraton<br><br>Jeff McCall, RTX |
| Innovation Hangar                          | 9:55  | 10:40 | Panel   TBA                                                                                                                                           | TBA                                                                                                                        |
| Guardian Nexus Stage<br>Powered by Redwire | 10:20 | 10:50 | Fireside Chat   Enabling Autonomous Spacecraft Systems<br>         | TBA                                                                                                                        |

|                                            |       |       |                                                                                                                                                                                                       |                                                                                                                                         |
|--------------------------------------------|-------|-------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| Main Stage                                 | 10:50 | 11:30 | Panel   Building Innovation Based on the Emerging Space Threat                                                                                                                                        | Jason Gallaspy, Leidos<br>Ben Tarr, SMX                                                                                                 |
| Innovation Hangar                          | 10:50 | 11:30 | Panel   TBA                                                                                                                                                                                           | TBA                                                                                                                                     |
| Guardian Nexus Stage<br>Powered by Redwire | 11:30 | 12:00 | Fireside Chat   Digital Engineering Before Bending Metal<br>                                                         | TBA                                                                                                                                     |
| Innovation Hangar                          | 11:30 | 12:10 | Panel   TBA                                                                                                                                                                                           | TBA                                                                                                                                     |
| Main Stage                                 | 11:35 | 12:00 | Fireside Chat   Space Systems Command                                                                                                                                                                 | Lt Gen Philip A. Garrant, Commander, Space Systems Command<br><br>CMSgt Jacqueline Sauve, Senior Enlisted Leader, Space Systems Command |
|                                            | 12:00 | 13:30 | Lunch Break                                                                                                                                                                                           |                                                                                                                                         |
| Main Stage                                 | 13:30 | 14:10 | Panel   Launch Innovation and Throughput                                                                                                                                                              | Tom Martin, Blue Origin<br><br>George Prueger, L3Harris                                                                                 |
| Guardian Nexus Stage<br>Powered by Redwire | 13:30 | 14:10 | SFA Podcast   Leveraging Commercial Capabilities to Ensure Mission Superiority and Augment Future DoD Missions<br> | TBA                                                                                                                                     |
|                                            |       |       |                                                                                                                                                                                                       | Lt Gen Dennis O. Bythewood,                                                                                                             |

|                                            |       |       |                                                                                                                                      |                                                                                                                                                                |
|--------------------------------------------|-------|-------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Main Stage                                 | 14:15 | 14:40 | Fireside Chat   US Space Forces - Space                                                                                              | Commander, US Space Forces - Space                                                                                                                             |
| Guardian Nexus Stage<br>Powered by Redwire | 14:30 | 15:15 | Panel   Orbits as Terrain: Hybrid Architectures<br> | TBA                                                                                                                                                            |
| Main Stage                                 | 14:50 | 15:30 | Panel   Tactically Responsive Space<br>             | Dant Dant, KBR<br>John Plumb, K2 Space<br>Jim Bridenstine, The Artemis Group<br>Michael Creech, Firefly Aerospace<br>Lt Gen (ret) Deanna Burt, S3/4/7/10, USSF |
| Breakout Rooms                             | 15:00 | 15:40 | Seminar   Maynard Nexsen<br>                      | TBA                                                                                                                                                            |
| Main Stage                                 | 15:40 | 16:10 | Fireside Chat   TBA                                                                                                                  | TBA                                                                                                                                                            |
| Main Stage                                 | 16:10 | 17:00 | Keynote Address   Senior Enlisted Perspective                                                                                        | Chief Master Sergeant of the Space Force John F. Bentivegna                                                                                                    |
| Foyer 1                                    | 18:00 | 19:00 | Gala Pre-Reception (Invitation Only)                                                                                                 |                                                                                                                                                                |
| Innovation Hangar                          | 19:00 | 21:30 | Spacepower Excellence Awards Gala (Invitation Only)                                                                                  |                                                                                                                                                                |
| Innovation Hangar                          | 21:30 | 23:00 | Gala After Party (Open to All Conference Attendees)                                                                                  | Featured Entertainment: The Spazmatics                                                                                                                         |

*\*Indicates off-site event*

| Friday, December 12                        |       |       |                                                                                                                                                |                                                                                 |
|--------------------------------------------|-------|-------|------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|
| Location                                   | Start | End   | Details                                                                                                                                        | Speakers                                                                        |
| Main Stage                                 | 7:00  | 7:45  | Senior Guardian Town Hall                                                                                                                      |                                                                                 |
| Main Stage                                 | 8:05  | 8:30  | Keynote Address   US Space Command                                                                                                             | General Stephen Whiting, Commander, US Space Command                            |
| Main Stage                                 | 8:30  | 8:55  | Fireside Chat   US Space Command and LMI<br>                  | General Stephen Whiting, Commander, US Space Command<br><br>Steve Anderson, LMI |
| Main Stage                                 | 9:00  | 9:40  | Panel   Accelerating Innovation from Prototype to Orbit<br> | Jason Mallare, Umbra Space<br><br>Max Reece, Rise8                              |
| Innovation Hangar                          | 9:00  | 9:40  | Panel   Evolving Space Environment and Dual Use Tech                                                                                           |                                                                                 |
| Guardian Nexus Stage<br>Powered by Redwire | 9:30  | 10:00 | Fireside Chat   Allied Space Cooperation & Deterrence<br>   |                                                                                 |
| Main Stage                                 | 9:55  | 10:30 | Panel   TBA                                                                                                                                    |                                                                                 |
| Innovation Hangar                          | 10:00 | 11:30 | Space Tank Showcase                                                                                                                            |                                                                                 |
| Breakout Rooms                             | 10:00 | 10:40 | Seminar   IP Protection<br>                                |                                                                                 |

|                                            |       |       |                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------|-------|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Guardian Nexus Stage<br>Powered by Redwire | 10:20 | 10:50 | Fireside Chat   Dr. Gurpartap “GP” Sandhoo<br>                            |                                                                                                                                                                                                                                                                                                                             |
| Main Stage                                 | 10:35 | 11:15 | Panel   Perspectives on Commercial Space Integration<br>                 | David Simenc, SciTec<br>Kurt Kuntzelman, Red Hat, Inc<br>Lt Gen David Miller, USSF                                                                                                                                                                                                                                          |
| Breakout Rooms                             | 11:00 | 12:30 | Round Table Discussions   Attache's                                                                                                                        |                                                                                                                                                                                                                                                                                                                             |
| Guardian Nexus Stage<br>Powered by Redwire | 11:30 | 12:00 | Fireside Chat   Building Resilient Space Architectures<br>              |                                                                                                                                                                                                                                                                                                                             |
| Main Stage                                 | 12:00 | 12:35 | Panel   Program Executive Officers<br>                                 | Jonny Dyer, Muon Space<br>Col Bryon McClain, PEO, Space Combat Power<br>Col Eric J Zarybnisky, PEO, Assured Access to Space<br>Ms. Erin Carper, PEO, Military Communications & Position, Navigation, and Timing<br>Ms. Shannon Pallone, PEO, BMC3I<br>Col Corey Klopstein, PEO, OTTI<br>Col Leroy Brown, PEO, Space Sensing |
|                                            | 12:30 | 14:00 | Lunch Break                                                                                                                                                |                                                                                                                                                                                                                                                                                                                             |
| Guardian Nexus Stage<br>Powered by Redwire | 13:30 | 14:15 | Panel   Protecting Critical Assets with Space Situational Awareness<br> |                                                                                                                                                                                                                                                                                                                             |
|                                            |       |       | Signing of the                                                                                                                                             |                                                                                                                                                                                                                                                                                                                             |

|                                            |       |       |                                                                                                                                                                                                                        |                                           |
|--------------------------------------------|-------|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| SFA Booth                                  | 13:40 | 14:15 | Washington Compact<br>                                                                                                                |                                           |
| Main Stage                                 | 14:05 | 14:45 | Panel   Space Domain Awareness                                                                                                                                                                                         | Tony Frazier, Leolabs<br>Nick Yiakas, RTX |
| Main Stage                                 | 14:50 | 15:30 | Panel   The Space Revolution: Next-Generation Connectivity for Multi-Domain Operations   Moderated by Rick Freeman, Amazon Kuiper<br> |                                           |
| Guardian Nexus Stage<br>Powered by Redwire | 14:30 | 15:15 | Panel   Officer Training: Changing the Culture to Fight a War in Space<br>                                                          |                                           |
| Main Stage                                 | 15:35 | 16:05 | Fireside Chat   TBA                                                                                                                                                                                                    |                                           |
| Main Stage                                 | 16:10 | 16:50 | Closing Remarks                                                                                                                                                                                                        |                                           |
| Main Stage                                 | 16:50 | 17:00 | Spacepower Highlights & 2026 Announcement                                                                                                                                                                              |                                           |
| The Sands Museum*                          | 18:00 | 21:00 | <a href="#">T-10 Miler Pasta Dinner</a>                                                                                                                                                                                |                                           |

*\*Indicates off-site event*